

NANTUCKET COTTAGE HOSPITAL

2015 Hospital Profile

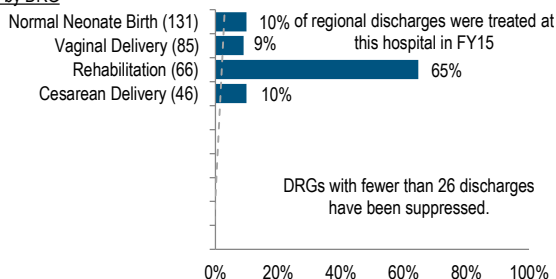
Nantucket, MA
Community Hospital
Cape and Islands

Nantucket Cottage Hospital is a nonprofit community hospital located in the Cape and Islands region, and is a member of the Partners HealthCare System. Nantucket Cottage is the second smallest hospital in Massachusetts, with 23 staffed beds. Inpatient discharges increased 16.7% at the hospital between FY11 and FY15, compared with a 4.8% decrease at the median of its cohort; outpatient revenue at the hospital increased 52.9% in the same period. Nantucket Cottage Hospital earned a profit in FY15 for the fourth consecutive fiscal year while it reported a total margin of 2.3%, lower than the median of its peer cohort of 3.4%.

At a Glance	Overview / Size	
	Hospital System Affiliation:	Partners HealthCare
	Change in Ownership (FY11-FY15):	Not Applicable
	Total Staffed Beds:	23, among the smallest acute hospitals
	% Occupancy:	28.5%, lowest in cohort (avg. 64%)
	Special Public Funding:	Not Applicable
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.63, < cohort avg. (0.81); < statewide (1.00)
	Financial	
	Inpatient NPSR per CMAD:	\$10,937
Services	Change FY14-FY15:	7.3%
	Inpatient:Outpatient Revenue in FY15:	14%:86%
	Outpatient Revenue in FY15:	\$32,145,760
	Change FY14-FY15:	5.3%
	Total Revenue in FY15:	\$44,406,000
	Total Surplus (Loss) in FY15:	\$1,004,000
	Payer Mix	
	Public Payer Mix:	42.5% (Non-HPP* Hospital)
	CY15 Commercial Relative Price:	1.96
	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Neighborhood Health Plan Harvard Pilgrim Health Care
Quality	Utilization	
	Inpatient Discharges in FY15:	635
	Change FY14-FY15:	1.1%
	Emergency Department Visits in FY15:	10,411
	Change FY14-FY15:	3.7%
	Outpatient Visits in FY15:	18,677
	Change FY14-FY15:	-22.5%
	Quality	
	Readmission Rate in FY15:	10.2%
	Change FY11-FY15 (percentage points):	-7.0%
	Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

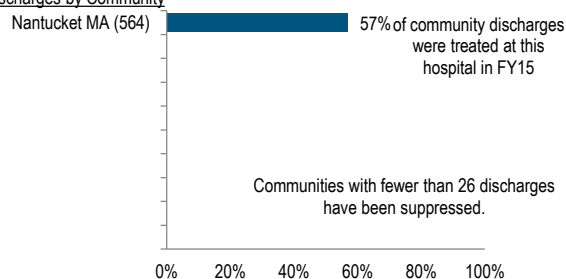
What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG

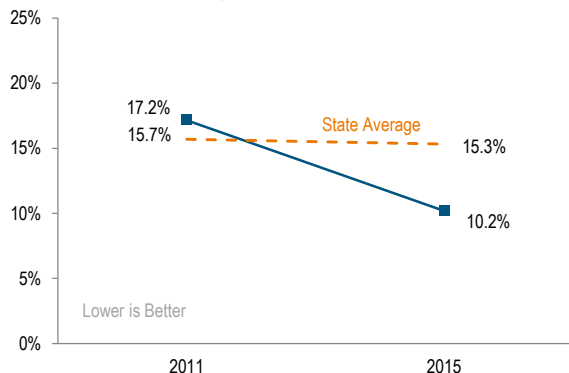


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

Discharges by Community



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

Data is not available for these measures.

2015 HOSPITAL PROFILE: NANTUCKET COTTAGE HOSPITAL

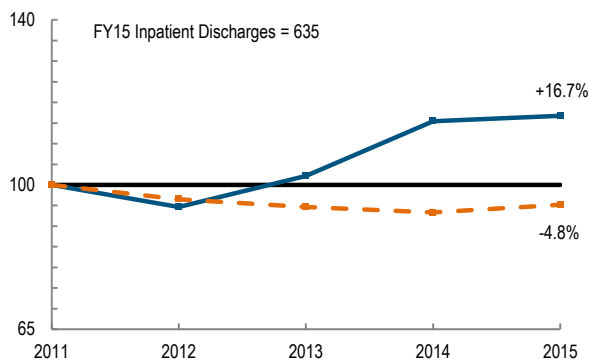
Cohort: Community Hospital

Key:

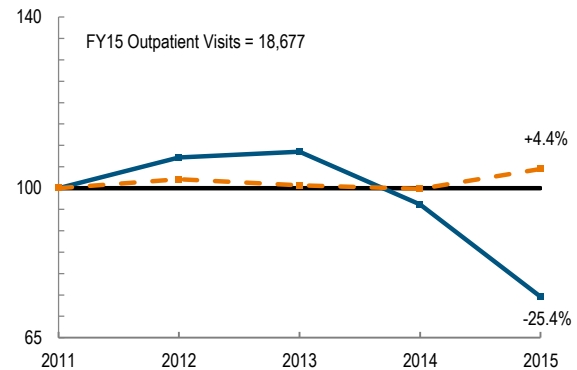


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

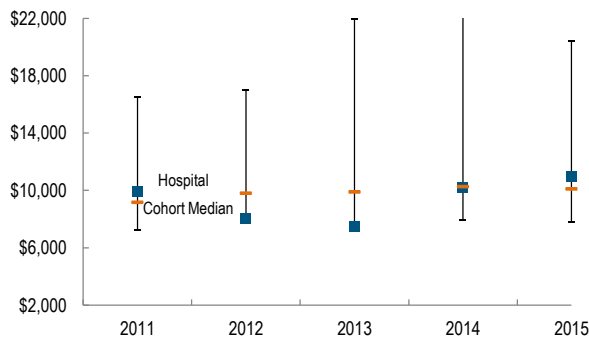


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

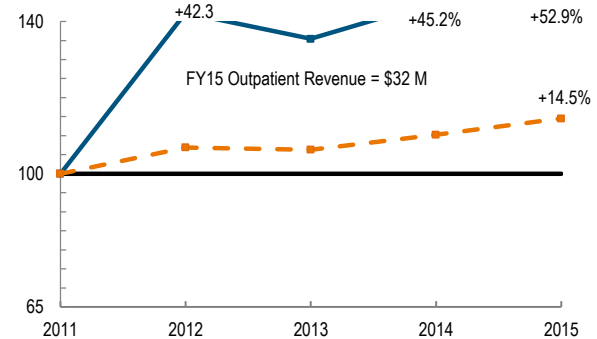


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



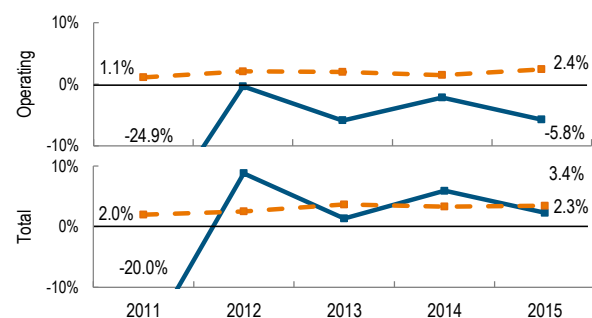
Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 26	\$ 33	\$ 32	\$ 37	\$ 41
Non-Operating Revenue	\$ 1	\$ 3	\$ 3	\$ 3	\$ 4
Total Revenue	\$ 27	\$ 37	\$ 35	\$ 40	\$ 44
Total Costs	\$ 32	\$ 33	\$ 35	\$ 37	\$ 43
Total Profit (Loss)	\$ (5.4)	\$ 3.2	\$ 0.5	\$ 2.3	\$ 1.0

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.